

National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



April 9, 2004

Reply to Attn of: TA

TO: All Kennedy Space Center (KSC) Civil Service Employees

FROM: AA/Director

SUBJECT: NASA-KSC Commitment to Environmental Management Systems (EMS)

One of the Center's Guiding Principles is Environmental Leadership. Achievement of this principle requires the commitment of all employees at KSC to protect, preserve, enhance, and restore the quality of the KSC environment while achieving our mission activities. To meet this commitment, the KSC Senior Management Team will support the development and ensure a successful implementation of the EMS in 2004 in accordance with Executive Order 13148.

The EMS are a framework of documented processes, practices, and procedures which will allow KSC to consistently address the impacts that operations may have on the environment and to continually improve how its business practices interact with that environment. The enclosed NASA-KSC Environmental Policy Statement is the first step in meeting this commitment.

If you have any questions regarding this policy, please call Ms. Diane Callier at 867-4280.

A handwritten signature in cursive script, reading "James W. Kennedy".

James W. Kennedy

Enclosure

Distribution:
STD L I

**National Aeronautics and Space Administration-Kennedy Space Center
(NASA-KSC)
Environmental Policy Statement**

Environmental Leadership is fundamental to the NASA Vision: to improve life here, to extend life to there, and to find life beyond.

Environmental Leadership is one of the four Guiding Principles of Kennedy Space Center (KSC), which is uniquely located within the Merritt Island, National Wildlife Refuge. The KSC Senior Managers and all employees at KSC are committed to protect, preserve, enhance, and restore the quality of the environment while achieving our mission activities. It is the responsibility of every KSC employee to ensure that his or her work activities are conducted in a manner that supports Environmental Leadership at KSC. We will do this by following the actions set forth in our environmental policy below.

Assure Compliance

Assure compliance through a proactive, systematic approach that integrates environmental management system elements into KSC operations and practices to comply with all environmental laws, regulations, policies, Executive orders, and with NASA's environmental directives, procedures, and guidelines.

Conserve Resources

Conduct KSC operations in a manner that protects and enhances KSC's unique environmental resources through the efficient use of natural resources and energy.

Prevent Pollution

Reduce the use and emission of Toxic materials, minimize waste generation, and improve KSC recycling efforts through recovery, reuse, and purchase of environmentally preferable products.

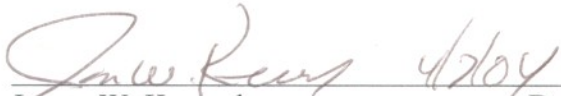
Restore Environmentally Contaminated Areas

Clean up, enhance, and restore the environmental quality of KSC areas which have been adversely impacted by KSC operations.


Continually Improve Environmental Performance


Continually review and improve the KSC environmental management system and environmental performance by such means as developing and sharing innovative technologies and by enhancing environmental science through partnerships with Governmental agencies, academia, and other organizations.

KSC Environmental Policy (official signature required – not initials)


James W. Kennedy 4/2/04
Director Date


Woodrow Whitlow, Jr. 26 March 2004
Deputy Director Date


James E. Hattaway, Jr. 3-25-04
Associate Director Date


Douglas G. Hendriksen 3/22/04
Chief Counsel (Acting) Date

(previous concurrence valid)
N. A. Carroll Date
Chief Financial Officer

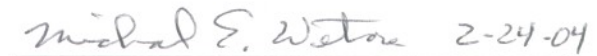
(previous concurrence valid)
Oscar Toledo Date
Director of Safety, Health,
& Independent Assessment


Michael E. Wetmore 2-21-04
Deputy Program Manager for KSC (Acting) Date


(previous concurrence valid)
Dudley R. Cannon, Jr. Date
Director, Procurement Office (Acting)



Richard E. Arbuthnot 2-24-04
Director, Workforce & Diversity Management Date

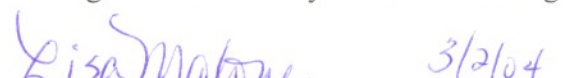
(previous concurrence valid)
Bruce G. P. Hevey Date
Director of Information Technology
& Communication Services (Acting)


Michael E. Wetmore 2-24-04
Director of Shuttle Processing Date

(previous concurrence valid)
Scott Kerr Date
Director of Spaceport Services


John J. Talone, Jr. 3/9/04
Director of International Space
Station/Payloads Processing Date


Stephen M. Francois 3/11/04
Manager of ELV & Payload Carriers Programs Date


Lisa A. Malone 3/2/04
Director of External Relations
& Business Development Date


James R. Heald 3/5/04
Director of Spaceport Engineering & Technology Date

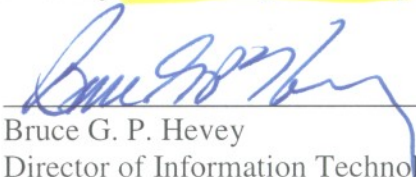

Kenny E. Aguilar 2-26-04
Director, Equal Opportunity Date


Susan P. Kroskey
Executive Director, Cape Canaveral
Spaceport Management Office Date

* retyped 2-23-04 to change title for MK – previous concurrences shown valid

KSC Environmental Policy (official signature required – not initials)

James W. Kennedy _____ Date
Director

 2/20/04
Bruce G. P. Hevey _____ Date
Director of Information Technology
& Communication Services (Acting)

Woodrow Whitlow, Jr. _____ Date
Deputy Director

Michael Wetmore _____ Date
Director of Shuttle Processing

James E. Hattaway _____ Date
Associate Director

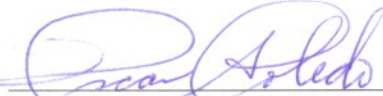
 2-13-04
Scott Kerr _____ Date
Director of Spaceport Services

Douglas G. Hendriksen _____ Date
Chief Counsel (Acting)

John J. Talone, Jr. _____ Date
Director of International Space
Station/Payloads Processing

 2-16-04
N. A. Carroll _____ Date
Chief Financial Officer

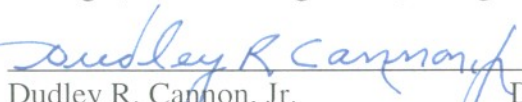
Stephen M. Francois _____ Date
Manager of ELV & Payload Carriers Programs

 2/17/04
Oscar Toledo _____ Date
Director of Safety, Health,
& Independent Assessment (Acting)

Lisa A. Malone _____ Date
Director of External Relations
& Business Development

Michael Wetmore _____ Date
Manager, Launch Integration (Acting)

James R. Heald _____ Date
Director of Spaceport Engineering & Technology

 2-19-04
Dudley R. Cannon, Jr. _____ Date
Director, Procurement Office (Acting)

Kenny E. Aguilar _____ Date
Director, Equal Opportunity

Richard E. Arbuthnot _____ Date
Director, Workforce & Diversity Management

Susan P. Kroskey _____ Date
Executive Director, Cape Canaveral
Spaceport Management Office